

State of the Business and Benefits Update

Detroit Edison Alliance of Retirees
Annual Meeting

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Topics

- 2019 Enterprise Priorities
- Plant Closure Update
- Benefits Update
- Contact Information

2019 Priorities



Employee Engagement, Safety & Talent

 Achieve stretch OSHA target of .40, while maintaining best-in-industry DART rate

Strengthen our focus on health and wellness

Maintain top 5% engagement

Intensify our diversity and inclusion efforts















- Achieve Best-Operated Index at 63rd percentile
- Continue productivity improvements to support customer affordability
- Strengthen our Asset Management capability /significantly
- Continue progress toward operational excellence at Fermi



Regulatory & Political

- Build productive relationships with new policy leaders
- Achieve fair outcomes in electric regulatory proceedings



Growth & Value Creation



 Advance P&I transformation through RNG and IES opportunities

Deploy \$1B in high-quality GSP investments

Deliver a strong year at Energy Trading







Achieve earnings target for 11th year in a row

Bring clarity to 5-10 year growth aspirations





 Continue to grow programs and increase impact in each "pillar"

Strengthen the alignment between business priorities and community needs

Plant Closure Update

Plant Closure Update

- Goal: Reduce carbon emissions by 32% by 2023, 50% by 2030 and 80% by 2040
- 2022: River Rouge, Trenton and St. Clair power plant closures
- 2032: Belle River power plant closure
- Build \$1 billion natural-gas-fired Blue Water power plant in St. Clair county; expected completion in 2022
- Renewables (wind and solar) will more than double by 2024 with an investment of \$2 billion

Benefits Update

Benefits Update - Pension

- Cost of Living Adjustment December 2018
 - We work with DEAR to periodically review the declining spending power of pension benefits
 - Following our recent review, an adjustment was made to the monthly pension benefits of DTE Electric non-represented employees (and their spouses/beneficiaries) who retired prior to 1987
 - Over 300 retirees/surviving spouses began receiving this adjustment in December 2018
 - These adjustments increased pension benefits by 3%-5% depending upon year of retirement, with the earlier retirees/surviving spouses receiving the larger increases

Benefits Update – Pension (con't)

- Funded Status of Pension Plans
 - The pension plans are financially sound
 - Our policy is to fund pension costs by contributing amounts consistent with regulatory requirements and additional amounts when appropriate
 - In 2018, the Company made pension contributions of \$175 million
 - We anticipate making contributions to the pension plans of up to \$150 million in 2019,
 \$182 million in 2020 and \$180 million in 2021

Benefits Update - Medical

 New Humana Medicare Advantage Plan – January 2019

 Great rollout: Meetings, webinars, conference calls; over 1,000 retirees participated

Excellent feedback from retirees

 Shane Olson, Humana's DTE account executive, is here today to meet you and answer your questions

Benefits Update - Medical (con't)

PayFlex Improvements (for RRA/RHA Plan participants)

- PayFlex New Member Website
 - More user friendly
 - More information on the landing page such as filing a claim, linking bank account(s), accessing prior year transactions, balances, and reimbursements

Benefits Update - Medical (con't)

- PayFlex System Enhancements
 - Co-browsing: The agent can see the screen that you are on in real time and provide assistance
 - Chat and Email: You can chat online and email with agents with your questions/concerns instead of calling
 - Carrier pay direct claim (coming soon): Processors have the capability to edit carrier direct claims rather than having them denied and the retiree having to restart the claim
- Kimberly Bain, DTE account executive from PayFlex, is here today to meet you and answer your questions

Contact Information

For More Information

- Pension Benefits and Group Retiree Medical Plan Your Benefits Resources Center
 - 1-866-899-4383
 - www.ybr.com/dteenergy
- RHA and PayFlex
 - RHA: 844-866-8257
 - PayFlex: 855-652-0112
 - www.rhaexchange.com/dte (for both RHA and PayFlex)
- Humana Customer Care
 - 1-866-396-8810